## THE STATE OF ARIZONA CITIZENS CLEAN ELECTIONS COMMISSION



REPORTER'S TRANSCRIPT OF PUBLIC HEARING

Phoenix, Arizona
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9:30 a.m.

(Copy)

Reported By:

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## PROCEEDING

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- 3 CHAIRPERSON BUSCHING: I will call the Citizens
- 4 Clean Election Commission meeting to order. It's 1616
- West Adams, Suite 110, Phoenix, Arizona. It's Friday,
- November 18th, 2005, at approximately 9:30.
- I want to let the public know that the
- 8 Commission may vote to go into executive session, which
- <sup>9</sup> will not be open to the public, for any items listed on
- the agenda for obtaining legal advice. All matters on
- the agenda may be discussed, considered and are subject
- to action by the Commission.
- The agenda for the meeting is as follows.
- First item is, call to order, which I've already done.
- Second item is approval of the November 3rd,
- 2005, Commission meeting minutes. Are there any
- additions or corrections?
- 18 COMMISSIONER BARDORF: Madame Chair?
- 19 CHAIRPERSON BUSCHING: Ms. Bardorf.
- 20 COMMISSIONER BARDORF: I have a couple
- typographical changes: Page five, line 12, I believe it
- was legislator, not legislature; page six, lines three
- and four, the word "passed" should be P-A-S-S-E-D on
- both of those lines and not P-A-S-T.
- And I just wanted to commend Angela, because I

- didn't see anything else. This looks great. With all
- the babbling and talking over each other, she did a
- $^{3}$  great job.
- 4 CHAIRPERSON BUSCHING: Anything else?
- I made mention to staff ahead of time
- that this didn't reflect that Ms. Hammann was present,
- $^{7}$  and in fact she was. And there was one other time in
- here where it referenced Ms. Richardson speaking, and I
- <sup>9</sup> think in fact it was Ms. Varela on page 11, line 8. I'm
- sure those corrections will be made as well.
- Any other additions or corrections? If not,
- 12 I'll entertain a motion.
- 13 COMMISSIONER JOLLEY: I'll move that we accept
- $^{14}$  the minutes as stated for November 3rd, 2005.
- 15 COMMISSIONER SCARAMAZZO: I'll second that.
- 16 CHAIRPERSON BUSCHING: It's been moved and
- seconded that the minutes of November 3rd, 2005, be
- accepted with the corrections -- I assume you meant
- 19 that.
- 20 COMMISSIONER JOLLEY: Yes, with the
- 21 corrections.
- CHAIRPERSON BUSCHING: All in favor say "aye".
- (Chorus of ayes)
- CHAIRPERSON BUSCHING: Opposed, nay?
- Chair votes aye. Motion carries.

- Next item, the Executive Director's report.
- MR. LANG: Thank you, Madame Chair. Good
- morning, Commissioners. You see the report there. I am
- $^4$  continuing to meet with the members of the legislature.
- 5 It's been interesting. Those are starting to wind down
- 6 now. I only have one or two left.
- I met with the League of Women's Voters last
- 8 week, last Saturday at the statewide meeting. It was
- <sup>9</sup> very interesting, we had a great conversation. They're
- certainly strong supporters of the Clean Elections Act
- and they have a lot of good ideas.
- I attended the studio taping along with
- 13 Commissioner Bardorf. We attended the studio taping of
- $^{14}$  the advocate series at our local PBS station on
- Wednesday. That was great. David Bodney represented
- the opposition and Paul Eckstein represented the
- supporters of the Clean Election, and had quite an
- interesting debate. It will be televised, I believe, on
- December 18th -- is that right?
- MS. LUBIN: 15th.
- MR. LANG: December 15th on Channel 8. So that
- will be worth watching.
- Also, Diana Varela our ace attorney, celebrated
- her birthday this week. So, happy birthday.
- MS. VARELA: Thank you.

- 1 COMMISSIONER JOLLEY: Oh, happy birthday.
- <sup>2</sup> CHAIRPERSON BUSCHING: Happy birthday.
- MR. LANG: Slight update on the participation.
- We now have 31 participating candidates. And Colleen
- <sup>5</sup> McGee is telling me our tax donations are starting to
- 6 come in and will continue to come. So, that fund
- <sup>7</sup> balance will change.
- 8 Voter education. As you know, Michael Becker
- 9 is now on board, has hit the ground running and doing a
- great job already. The one thing I should mention is we
- now have nine debate applications, so that's moving
- along. And including all statewide offices except the
- attorney general. I think I'm going to talk to my
- friends at the State Bar about that.
- And you see the other voter education is as
- normal. The report update, we have not heard back from
- GRRC. We're still waiting to hear from them.
- And we have received the auditor general's
- 19 final report regarding the participating candidate. And
- my ED report is incorrect -- it was correct at the time
- it was written -- but now we have received the report
- regarding the internal administrative control. You have
- both reports and they're in folders and on the agenda as
- discussion.
- Staffing. As I mentioned, Michael Becker is

- here. Michael, will you stand up and say "hi"? We're
- glad to have him. And Christina Murphy has accepted the
- position of Administrative Assistant III. She's
- starting on November 29th. We're very excited to have
- <sup>5</sup> her. I know Paula is very excited to have her. And I
- 6 know Paula is working hard on the Administrative II
- position and reviewing literally hundreds of resumés.
- 8 That's where we are on the staffing.
- Paula and I are strategizing about staffing and
- some of those issues and we're working on that, and I
- think we have some good ideas, and will be happy to talk
- to the Commissioners about that after the meeting if you
- like.
- Enforcement. Nothing new to report there, so I
- guess that concludes my report. Thank you.
- 16 COMMISSIONER BARDORF: I just have one quick
- question. What was the result in the Merchison matter?
- $^{18}$  I just forgot what the outcome was from the ALJ.
- MR. LANG: There's enforcement. A payment
- order as I recall.
- COMMISSIONER BARDORF: That was consistent with
- what we had?
- MS. VARELA: Well, the Commission, the ALJ
- upheld the Commission's probable cause. And then
- $^{25}$  actually the Commission voted a couple of meetings ago,

- it's been over the 30 days, voted to accept that
- <sup>2</sup> recommendation.
- COMMISSIONER BARDORF: I just forgot.
- MS. VARELA: No, it's been a while. So --
- 5 CHAIRPERSON BUSCHING: Any questions for Mr.
- 6 Lang?
- Okay. If not, we'll move to Item four,
- 8 nomination and election of Chair for 2006. This is the
- <sup>9</sup> time that we're going to elect a Chair. We had it on
- $^{10}$  the agenda last time, and in deference to you, we --
- well, if you want don't want to participate.
- 12 COMMISSIONER DETRICK: No, I love
- participating.
- 14 CHAIRPERSON BUSCHING: So, we can have
- discussion, or open it up for nomination, or what --
- 16 COMMISSIONER JOLLEY: Okay. I'll open it up
- for nomination. As I stated last time, I would like to
- nominate you, Marcia Busching, as the chairperson again.
- 19 CHAIRPERSON BUSCHING: Thank you. Thank you.
- Is there a second? All right, if there's
- $^{21}$  not a second, want to have discussion or do you want to
- have a further motion?
- 23 COMMISSIONER SCARAMAZZO: I would like to
- nominate Tracey Bardorf for the Commission Chair for
- 25 2006.

- 1 CHAIRPERSON BUSCHING: Okay. Is there a
- <sup>2</sup> second?
- $^3$  COMMISSIONER DETRICK: I'll second.
- 4 CHAIRPERSON BUSCHING: It's been moved and
- seconded that Tracey Bardorf become the Chair for 2006.
- Further discussion or any discussion? You want
- 7 to discuss it at all, Gary?
- 8 COMMISSIONER SCARAMAZZO: No, I'm fine with it.
- 9 I just believe -- and I want to thank you, Marcia, for
- your leadership during 2005, and I would like to just go
- ahead and say that I have ultimate confidence in Tracey
- doing as good a job as you have done.
- 13 CHAIRPERSON BUSCHING: Well, thank you. Thank
- you very much. I appreciate it.
- You're willing to undertake the
- responsibilities?
- 17 COMMISSIONER BARDORF: I hate to say yes, but
- 18 I'll be held to that.
- 19 COMMISSIONER DETRICK: Madame Chair?
- 20 CHAIRPERSON BUSCHING: Yes.
- 21 COMMISSIONER DETRICK: I would like to echo
- Gary's comments. And also to say it's a tough job being
- the Chair, and you really have done a tremendous job
- during some very, very, very difficult times. But, I
- think it's also nice to rotate the Chair and see other

- perspectives.
- So, I'm supportive of Gary's motion.
- CHAIRPERSON BUSCHING: Okay. Sounds good. All
- in favor -- is there any other comments or discussion?
- If not, the Chair will call for the question,
- 6 all in favor say "aye".
- 7 (Chorus of ayes.)
- 8 CHAIRPERSON BUSCHING: Chair votes aye. Motion
- <sup>9</sup> carries.
- 10 COMMISSIONER BARDORF: Thanks for your
- confidence everyone. We'll see you in 12 months.
- 12 CHAIRPERSON BUSCHING: Item number five on the
- agenda, presentation, consideration, and possible
- approval of 2006 education plan.
- MS. SMYTH: Nobody was sitting here when I
- turned it on.
- 17 CHAIRPERSON BUSCHING: Go ahead. See where
- $^{18}$  we're at.
- MS. SMYTH: It has to warm up a second.
- MS. ORTIZ: We can turn the light off.
- MS. SMYTH: You know what, it's really simple.
- We probably won't need to.
- MS. ORTIZ: Are you sure?
- MS. SMYTH: Sure.
- MR. WENDELL: Okay. Good morning, Madame Chair

- and Commissioners. We thank you for this opportunity to
- kind of give a 2005 year-in-review recap and also kind
- of walk through our recommendations for the Clean
- Elections Education Program in 2006.
- <sup>5</sup> We actually have worked with the Commission
- 6 staff and met recently this week with both Todd and
- Michael regarding our initial recommendations. You have
- 8 seen an earlier draft this week. We have made
- 9 modifications to it and you do have a copy of the
- revised plan today and revised budget and also the media
- plan we'll get to as the plan progresses.
- 12 As Chair Busching commented a few moments ago,
- 2005 has been a very, very interesting year from a
- $^{14}$  Commission standpoint and also working as your
- communication partner. We actually as an agency will be
- getting our third season working with Clean Elections
- $^{17}$  and it will be our second election year as we were
- contracted midyear 2004 as we were working with you on
- that campaign year.
- What we wanted is to start off with a 2005 year
- review. At the beginning of this year, the Commission
- actually authorized the BRC to conduct an independent
- study regarding the awareness of Clean Elections among
- Arizona voters. And that actually, the study was
- conducted by BRC. They had done two previous studies,

- the most recent one was in 2003. So they were able to
- independently compare the findings and it was, you know,
- $^3$  very objective in nature.
- And the results came back there was a 34
- 5 percent increase in Clean Elections' awareness among
- 6 Arizona voters. 400 citizens actually participated in a
- <sup>7</sup> phone survey with BRC, and it represented, you know, all
- 8 different ethnic groups, geography, ages, et cetera.
- 9 What was really interesting is that 78 percent of those
- surveyed said they wanted to learn more about Clean
- Elections. And from that, we'll able to identify gaps
- where we needed to target our communications. And the
- three groups we need to drill down on were: Women,
- adults 18 -- between 18 and 35, and then Hispanics.
- To continue our key learnings, the -- Colleen
- 16 Connor, while she was executive director of the
- 17 Commission, had actually shared in on of her executive
- director reports early in the year, I believe it was the
- 19 first quarter, that the tax return of 2005 actually
- showed a pretty significant increase.
- And through pro-active communications, whether
- it be through press releases, media relations, op-ed,
- the \$5 tax check-off box for March 2005, was in excess
- of \$1.6 million in comparison for March 2004; that
- number was about \$828,000. So, that's something that

- we, as part of our communication program, you know,
- people are becoming more familiar. They are, you know,
- kind of taking action, and, you know, marking the box
- 4 here on their tax returns.
- 5 Additionally, in 2005 there were a host of
- 6 enforcement matters which we were intimately involved in
- 7 working with the Commission, and we actually had great
- 8 opportunity and worked very closely with Chair Busching
- 9 as some staffing changes occurred and other matters
- arose. Chair Busching really became the spokesperson of
- $^{11}$  the Commission and front and center on all topics as
- pertained to the Commission enforcement matters and the
- 13 Attorney General.
- And lastly here, which will really kind of tie
- up our 2006 education program. We, actually in the fall
- here of 2005, presented the \$5 Qualifying Contribution
- Awareness Campaign, which was a combination of broadcast
- spots, print advertising, and a direct-mail piece.
- MS. SMYTH: Here's an example of the actual
- $^{20}\,$  creative that was produced for the mass-media campaign.
- $^{21}$  I want to back up really quick, because I'm -- I am not
- familiar with the Commission. I'm new to OMA. So you
- know who I am, I am Meredith Smyth. I work on the
- advertising side just like Brian does, for PR also on
- $^{25}$  the advertising. And this Kelly Santina.

- MS. SANTINA: I work on the interactive side of
- Off Madison Ave. I have been here for about two years,
- so I worked on the 2004 campaign and am now recommending
- 4 things for 2006 as well.
- MS. SMYTH: So I in my time here, I came in
- right before this campaign launched. So, basically we
- $^{7}$  did a direct-mail piece to 500,000 voters, we -- in a
- one-time drop. All of our media was centralized and
- <sup>9</sup> focused in September. We also did newspaper advertising
- in the outlying areas in seven different newspapers. We
- $^{11}$  did two drops -- two insertions during September in
- areas like Kingman, Prescott, Yuma, Sierra Vista,
- Flagstaff, to capture the audience which might not be
- caught in the television advertising.
- And then the bumper sticker is just
- representative since we couldn't show the whole
- television campaign up here. That was the final call to
- action, everything was directed to AZCleanElections.gov.
- 19 And we saw high spikes in traffic, during the months of
- September and following the campaign, from people on the
- website.
- MR. WENDELL: During 2005, in terms of our PR
- strategy, we had a very aggressive, pro-active
- communication outreach, which consisted of press
- releases, opportunity pitches, op-eds, speaking

- engagements, and desk-side briefings. And a chart that
- we actually -- and I don't believe this was included in
- your materials -- but we had created -- this was
- 4 actually Autumn Southard with the Commission. It really
- 5 kind of outlines -- I'm going to pass these out to Todd
- and we do have copies for everyone here in attendance.
- Our goals for 2005, were -- and as you will see
- 8 here in this bar chart -- were speaking engagements,
- 9 desk-side briefings, press releases, and op-eds were
- well documented. And certainly there were instances
- $^{11}$  where we really needed to take a pro-active stand to
- make sure all the key messages were being communicated.
- Oftentimes there were inaccuracies being reported or
- $^{14}$  misconception. We really had to dispel some of the
- myths that were out there and ensure that the Clean
- 16 Elections' side of story was told effectively.
- 17 Although, our program was in place, in light of
- some staffing changes and other matters that were going
- on at the Commission, some of our programs got tabled in
- the midpoint during the year. For example, the speaking
- $^{21}$  engagements. We had a goal of securing 48 speaking
- engagements and actually Autumn Southard and Eric
- Gorsegner were the primary spokespeople. And that
- $^{24}$  program actually ran through the end of May. So from
- January to May, we were able to secure and implement 25

- speaking engagements through organizations such as
- <sup>2</sup> Kiwanis, various Chambers of Commerce, Hispanic
- organizations; and it was statewide everywhere from
- <sup>4</sup> Tucson, Kingman, all throughout Maricopa County.
- Desk-side briefings were also a very key
- 6 component, because there were many reporters that either
- were new covering the Clean Election topic, whether it
- be general assignment reporters, beat reporters, as we
- 9 like to refer to them, or Paul Davenport, Robbie
- Sherwood, et cetera, who covered the Commission on a
- regular basis. But outside Maricopa County, there are a
- number of reporters' outlets that aren't familiar with
- the Clean Elections and the Act, and it's very important
- we establish that relationship with the Commission, with
- its management, and really foster this two-way
- relationship.
- 17 COMMISSIONER BARDORF: Can you explain to me
- what a desk-side briefing is.
- MR. WENDELL: It's more of an informational
- interview. You really -- we'll talk -- we're going to
- $^{21}$  be doing this shortly here for Michael as well now in
- his role. It really offers an opportunity for someone
- new with the Commission, whoever the spokesperson is, to
- talk about what, you know, what the Commission is, the
- Act, how it benefits citizens, and more importantly it's

- a way to establish that one-to-one relationship.
- 2 COMMISSIONER BARDORF: You would initiate the
- 3 contact with the reporter?
- 4 MR. WENDELL: Correct. We'll essentially pitch
- 5 them. And as I mentioned, it's not for a specific story
- in mind, it's more like a meet-and-greet so to speak.
- 7 COMMISSIONER BARDORF: I see.
- MR. WENDELL: Really great way to give them a
- <sup>9</sup> very solid and informational download. And we'll share
- with them the press materials and all the background. A
- lot of them, they may know Clean Elections, but they're
- not familiar with all the intricacies.
- 13 COMMISSIONER BARDORF: Thanks
- MR. WENDELL: No problem.
- Also, the news releases, we had a steady
- stream of news releases. We are a little less than
- where we wanted to be optimally. Although there were
- some things that kind of came up during the year, we had
- to table some of our pro-active approach. Although from
- a op-ed standpoint, we worked very closely with Chair
- Busching to develop topics and also help and assist in
- writing those articles in then getting them placed in
- likes of the Arizona Republic, Tucson Daily papers, and
- other major dailies from around the state.
- Our next slide here is crisis communications.

- 1 There were certainly many topics that came up during the
- course of the year that some were unforeseen, others
- became a media focal point that definitely warranted us
- 4 to be very pro-active, put together some key messaging,
- 5 to block and bridge some of the misinformation that was
- being reported, whether it would be the Representative
- <sup>7</sup> Smith topic, Rosati, Murphy, Gould. You know, actually
- when Todd first started, the Mr. Shaffer verdict was
- <sup>9</sup> rendered.
- So there were a number of topics that came up
- where we really had to work hand-in-hand to make sure
- that the Clean Election side of the story was being
- properly communicated. And a key way for us to stay on
- $^{14}$  top of all the news that is out there and who is
- covering Clean Elections is not one of usual suspects is
- daily news monitoring. We do forward that to Commission
- staff and Commissioners each day. It's not even
- relegated to Arizona. Certainly Clean Elections is a
- topic in my other states that is beginning to take shape
- and we're able to glean what's happening elsewhere and
- how we can best position that here in our own market.
- 22 And then lastly there, our pro-active
- communication relations that we work on day in and day
- out every week with the reporters here in Maricopa
- <sup>25</sup> County and throughout the state.

- MS. SMYTH: As Brian mentioned at the
- beginning, there was a benchmark study done in 2003 and
- another one following, actually at the beginning of
- 2005, but it was measuring the success of the 2004
- $^{5}$  efforts. What we found was a 34 percent increase. So,
- where we started at a 44 percent in 2003 of citizens
- being aware of the Act and the Commission, we saw a very
- 8 distinct increase at the beginning of 2005.
- Now with our 2005 efforts, we would like to do
- another survey at the beginning of 2006, January 2006,
- to evaluate those efforts and see where we're at in 2000
- -- moving into 2006. That will help guide -- you know,
- we've outlined what our recommendations are, but that
- will help guide any slight modifications that need to be
- made or identify key messages that need to be added into
- <sup>16</sup> it.
- And then 2006 we also recommend doing another
- survey. We'll get into this a little bit more what our
- recommendation is later in our outline here. But, we do
- $^{20}$   $\,$  recommend measuring our growth and measuring our success
- of the campaign as we go through it.
- Moving into the 2006 plan. Our first objective
- is to continue to build awareness, understanding, and
- $^{24}$  participation of the Citizens Clean Election Act.
- MR. WENDELL: From a PR standpoint, we had a

- 1 meeting recently with Michael and Todd and we are going
- to certainly mirror a lot of efforts that were very
- successful in 2005. What we found to be very helpful
- was our 12-month media-relations strategy, really kind
- of outline that quarter by quarter, identifying what are
- strategic, you know, press releases, op-eds, pro-active
- pitches, looking at, you know, the calendar of topics,
- you know, for participating candidates as they kind of
- 9 move forward as the campaign draws near, and also
- desk-side briefings.
- It's going to be very important to maintain the
- momentum that we have established up until this point.
- Now that we have a staffing change from Autumn Southard
- to Michael Becker, in the fact we want him to be seen as
- the official spokesperson, somebody that the media will
- turn to for reliable information, anything that pertains
- to Clean Election, and the upcoming election.
- The Speakers Bureau is also going to be a very
- strong component of the 2006 PR campaign. Securing
- speaking opportunities for Todd, Michael, other folks
- $^{21}$  from the Commission staff with the Chambers of Commerce,
- minority business associations, will be very beneficial
- really to establish that relationship and just to have
- $^{24}$  their share of voice here in the focal community outside
- $^{25}$  of Maricopa County and also within the towns surrounding

- the greater Phoenix area.
- And lastly here, what we'd like to do is
- 3 continue using the monthly e-newsletter that the
- 4 Commission presently uses. We'd like to take that to
- 5 the next level. We actually worked with the Commission
- staff in recent months in terms of developing the
- <sup>7</sup> content for that.
- 8 Kelly is going to talk a little bit later about
- 9 how this will be incorporated into our interactive
- strategy and how we can measure that we are sending it
- out to 500 people, how many people are actually opening
- it from that e-mail, other than go to Clean Elections
- Website, what areas are they going to to learn more
- information. This is to really ensure that really all
- $^{15}$  of our -- all of our outreach is very targeted and that
- we are addressing the topics that are most important to
- the contacts in our database.
- MS. SMYTH: From a media standpoint, our goal
- in 2005 was to launch the \$5 qualifying contribution
- period. And the reason that we placed advertising in
- September was to launch that off, to kick it off, to get
- people aware that it was going on. So as candidates
- went out and started talked to people door to door,
- people were aware this was going on.
- In 2006, it's an election year. So, we have a

- little bit different outlook and our goal was going to
- shift a little bit. So we have changed our plans from
- last year. We ran newspaper, direct mail, and
- 4 television.
- <sup>5</sup> We already have the television spot we can use.
- We don't have to use new creative for that. We can
- extend the creative that's been running previously into
- 8 2006 and overlap that with radio.
- 9 We recommend doing four targeted flights. Last
- year we did one kicking off the campaign. This year
- $^{11}$  four, because we need to create a higher level of
- frequency. While we did have a broad reach with the
- newspaper and the direct mail, we did not develop enough
- frequency as we would like to have leading into an
- election year. It's going to be very important people
- are aware of this. Especially if it comes on the
- ballot, and reenforcing the message will be a strong
- component of the media.
- We recommend radio because you can reach a lot
- of people in radio. By combining television and radio
- at the same time, that creates a synergy that will
- really cover and encompass the whole state. We'll be
- able to place radio at the outlying areas. And
- television, the television we have here, the stations if
- you run on a major station, they cover the whole state.

- And we have a really, really broad reach. And
- television and radio have such high frequency, it's a
- good mix to really get our message out effectively.
- Coupling with that, there's a couple of things
- we can do to extend within the times we don't have
- flights. If we produce a radio spot -- we'll have to
- produce a radio spot anyway -- if we produce a 15-second
- 8 radio spot, as well as modifying our exiting television
- spot to a 15 second, we can provide stations with a PSA,
- public service announcement, and they will air those
- when they have extra inventory. So, non-pay, you know,
- we're closing a lot of added value in the in-between
- time to get a little bit more of extension in our
- messages.
- In addition to these, we're also researching
- some other more grass-roots-type things like theater
- slides -- well they're not really grass roots -- but
- theater slides and outdoor campaign. We're also looking
- into Hispanic marketing. If we did Hispanic marketing,
- we would have to incur the cost of producing messages
- specifically for the Hispanic market. It's not in this
- day and age it's just not enough to translate things,
- you have to produce them for them if you want to make a
- difference in their communications basically.
- So, as far as where we would place this media,

- we have not defined exactly what stations, but we would
- do research prior to placing this, if this plan is
- $^3$  accepted and we move forward. Then at that point, we
- 4 would take what our target audience is and find out what
- 5 availability is on each of the stations and the best
- ference for each of frequency for our money.
- MS. SANTINA: Online media is a great way to
- get support from traditional media like radio and
- <sup>9</sup> television, and also gain visibility. So many people
- turn to the Web for information and resources. Making
- sure we have a presence there in 2006 is a key objective
- $^{12}$  of ours.
- The other thing about online media is it's
- trackable results. We can definitely provide how many
- people saw the advertisement, what the engagement level
- is, if they click through the Website. And once they
- are on the Website, did they sign up for the
- e-newsletter or download a candidate list, things of
- that nature. It gives us some results that throughout
- the campaign and end of the campaign we can make
- $^{21}$  adjustments to make sure we're optimizing along the way.
- The first way we recommend increasing that
- ability is through online display advertising. This is
- a screen shot from Arizona Central. I'm sure we're all
- pretty familiar with that. If you're reading the

- morning headlines, or checking the sport score, or
- weekend weather, the site has several different ways of
- advertising. These are two of the ways: At the top of
- the page, and then a pull-out over the content to grab
- 5 attention and get you to stop.
- The interesting thing about Arizona Central is
- <sup>7</sup> we can re-purpose the television commercial to play
- online. We're getting dual use of that already produced
- <sup>9</sup> television commercial.
- We're recommending a five- to six-week,
- starting the last week of September and first week of
- October to through election day to gain support through
- that general election period. Obviously add things
- through the primary, but our real target at this point  $^{14}$
- $^{15}$  is for the general election.
- Another idea we have is geo-target all of the
- ads to only people in Arizona. So that computer located
- in Arizona, be it Flagstaff, Tucson, Yuma, et cetera, we
- want to touch those people. There will be no wasted
- impressions, no wasted advertising by using that kind of
- targeting.
- Sites may include things like Arizona Central,
- again the largest site actually in the state. They have
- over seven million users monthly. Arizona Family is the
- second largest site within the state. They have a high

- woman demographic and programing such as Good Morning
- <sup>2</sup> Arizona that also increases their use on a daily basis.
- One of the things we're going to look at is
- 4 using a national network such as AOL. But, again,
- 5 geo-targeting to only people who are using a physical
- 6 computer in Arizona. Through the AOL we can get some of
- the national sites such as CNN.com, Business2.0, that
- 8 kind of feel. Obviously things such as Arizona Daily
- 9 Sun, Yuma Sun, Tucson.com will also be part of the
- online banner media mix throughout there.
- The second part of the online marketing is a
- pay-per-click campaign. And the easiest way to think
- about this is if you're on Google and surfing for a
- keyword such as possibly, you know, "Arizona Clean
- 15 Elections" or "CCEC", it's results that show in that red
- box. It is a way of paid advertising. So, basically
- you pay to play. It's a text-link advertising and
- really the most effective way.
- By targeting specific key words and also
- targeting users whose computer is located in Arizona,
- there's virtually no waste. We are only charged if
- someone actually clicks that blue link. So the ad could
- be shown 10 times, but if someone only clicks once, we
- are only charged one. There's really no waste. And
- $^{25}$  click charges are as low as 20 cents. So, the budget is

- 1 effectively used with little waste and we can target
- <sup>2</sup> using key things like I said.
- Like I said, some of the ones we've got online
- is Arizona Clean Election, CCEC, Clean Election law,
- <sup>5</sup> election debates, candidates list.
- The thinking behind any kind of search
- marketing is, this is someone who is actively on Google,
- <sup>8</sup> Yahoo, MSN, sites of that nature, and looking for
- 9 specific key words. They are already qualifying
- themselves with a higher interest than, you know,
- perhaps someone just looking at a Website or picking up
- the newspaper. So, it's a qualified viewer that we can
- then link back to the Website and track results from
- 14 there.
- The second part of any kind of search marketing
- is search engine optimizer. So the same screen shot and
- then looking at the main listings that come up. There's
- statistics that we use in Internet marketing. Most
- 19 Internet users, just generally speaking, about 60
- percent will click on the green box and 40 percent will
- click on the red box. So being in both spaces really
- gives the whole campaign a lot of support, but you're
- making sure you cover in all kinds of search marketing.
- These type of search results you cannot pay to
- $^{25}$  be in the listing, it's a combination of a copy of your

- Website and content. And Google or Yahoo, the search
- engines, basically rewords your site as they see your
- information resource, and gives you accurate information
- based on key words as well. So that kind of rounds out
- 5 an online plan, making sure we're not only hitting the
- 6 news sites or branding sites such as Arizona Central and
- <sup>7</sup> Arizona Family, but also the search kind of audience
- 8 that is down that road of information already.
- 9 MS. SMYTH: Next moving into our next
- objective. We want to continue to educate perspective
- candidates about the resources Clean Elections makes
- available, including funding and guideline.
- MR. WENDELL: From a PR perspective, certainly
- what we want to definitely highlight in leverage is the
- candidate workshops, pressure workshops, and debates for
- both primary and general election.
- In 2004 our agreement with the Commission was
- the staff of Off Madison Ave. actually attended all the
- debates outside of Maricopa County to help facilitate
- the debates, work with the media sponsors, and then also
- $^{21}$  to media relations on site. There were a number of
- debates that I personally went to in Sierra Vista,
- Kingman, Bullhead City. And I can certainly say there
- was outstanding attendance on behalf of citizens in
- those markets and also there was tremendous media

- 1 response. Certainly we had pitched them proactively to
- part of the debates. And in some of those more rural
- communities, these debates are really kind of the hot
- spot to be on a Tuesday night. So --
- 5 COMMISSIONER JOLLEY: Yes.
- MR. WENDELL: -- I say that with much
- <sup>7</sup> enthusiasm.
- But in 2006 -- in a meeting that we recently
- 9 had with Michael and Todd -- our role is going to be
- slightly altered. I believe the Commission staff
- actually is going to be attending more of the debates
- and the Off Madison Ave. staff will be brought into the
- mix, whether it be out-of-town debates or debates here
- in the valley, especially when there's multiple debates
- on a single night.
- However, the debates are going to be, you know,
- very key issues, leverage and communication from a
- pro-active perspective during the course of the
- 19 re-election.
- MS. SANTINA: Along with that, like we talked
- about before, the Website is going to be seen as a key
- resource for information not only for potential or
- participating candidates, but also for citizens. As we
- increase our media through TV and radio and also some of
- the online admissions that we just talked about, the

- Website is going to be the driving force behind that
- <sup>2</sup> information.
- Oftentimes the Website is the first or only
- 4 interaction a candidate or citizen may have with Clean
- <sup>5</sup> Elections. So making sure that this is, you know, the
- optimal usability and search engine and qualities that
- <sup>7</sup> help us in the ranks with Google and Yahoo. And also
- gave people resources that they're looking for in a
- 9 quick fashion, is something we really need to
- investigate early in 2006.
- 11 Typically, by looking at a website's history
- data log for the past three months, we can really see
- the usage patterns on the Website, see where people are
- spending most of time, see where they drop off or leave
- the site, and tweak some of those pages so there's an
- easier flow for people off the home page. And we're
- making sure that the items that are most called upon are
- 18 found quickly.
- The second part of that is the candidate e-mail
- reminder service. And this is an idea we had to really
- show that the Commission is behind helping candidates in
- this process, that's what we're here for. So, by having
- a type of electronic record and reminder service that
- $^{24}$  goes out to candidates via e-mail, there again, we can
- track who opened, who clicked on it, and it's a quick

- way to get information out.
- 2 Another nice part about this kind of service,
- is because we know almost all the deadlines up front, we
- 4 can create those e-mails in advance in the first quarter
- or so in the year. And so they're just ready to go, so
- as we get busier and busier towards the general
- <sup>7</sup> election, those will be ready.
- One of the examples we have is June 9th, five
- 9 days before the deadline, file your nominating petition.
- Let's send an e-mail giving the candidates that that's
- what the deadline is, here's how you go about that, or
- the next step is, or upcoming debate, or that kind of
- thing. And, again, who opened the e-mail, did they
- forward it, and what did they click on, and that kind of
- stuff. It opens the communication on both sides by the
- 16 Commission and candidates with the electronic service.
- MS. SMYTH: Our next objective is to focus on
- active citizen groups, minority groups, and minority
- opinion leaders.
- MR. WENDELL: Once again, the statewide Speaker
- Bureau is going to be the way to scratch the efforts of
- 22 pretty much the elections campaign in 2006. It's a true
- grass-roots movement and will be a way to establish
- credibility on behalf of whether it be Todd, Genevra,
- Michael, whoever will be our spokesperson attending, you

- 1 know, these community activist groups, you know,
- different minority associations. And really kind of,
- you know, establishing that one-to-one communication
- with these opinion leaders. People that can really kind
- of, you know, begin to speak on behalf of the Commission
- and help communicate our message as well.
- It's great that we're taking a pro-active
- standpoint, but it really helps when you have other
- 9 people that are also singing your praise and also
- communicating the same key messages about the
- organization.
- MS. SMYTH: One piece that's already in
- development now that Autumn actually initiated prior to
- $^{14}$  leaving is a bilingual information card. And it's a
- $^{15}$  piece, a tool, that will be used for, you know,
- primarily for the candidates during the \$5 contribution
- period, qualifying period.
- She -- in initial discussion about this, is it
- was discussed, what else could we do with this? Is this
- a piece we could use ongoing for a while? And in recent
- discussion, you know, some red flags went up; we have
- some limitations here for staffing, where will we put
- all these if we order them in bulk? What we would like
- to propose, because we think this was a really good idea
- $^{25}$   $\,$  and we'd like to see it happen, because it's an all over

- the state marketing effort.
- What we propose is Off Madison Ave. in
- conjunction with CCEC, develop a list, a targeted list
- of places, you know, places such as cultural centers,
- 5 schools, universities, you know, student centers, voter
- booths, corporations could give them out, political
- groups on college campus, you know, any high-traffic
- 8 area that could hand these out and distribute these for
- 9 us reaching a much larger audience than we could by foot
- or putting them here and giving them out.
- We would like to work on that list with you,
- develop a few targeted key places that we would want to
- get this out there, then Off Madison would take it on to
- $^{14}$  develop those relationships with the distributable
- $^{15}$  locations, figure out how many they would need -- we
- obviously have to store these somewhere, probably at the
- printer -- but develop those relationships and find out
- 18 -- we would facilitate the work behind it, how many
- cards they need, when they could be distributed, how
- they would hand it out, and all the details that go
- behind it. We would coordinate all the delivery
- instructions and the quantity and we would work that out
- with the Clean Elections and then get them over to them.
- Our final objective is to continue to build
- $^{25}$  awareness and understanding of Clean Elections as a

- non-partisan steward of campaign assistance among the
- media, key influencers, and legislators. And what we
- mean by campaign awareness is pretty much a core goal of
- 4 administering, implementing and enforcing that.
- MR. WENDELL: Certainly over 2005, there were,
- <sup>6</sup> you know, there were many media stories that were
- written that, you know, maybe pertain to the enforcement
- 8 matters that the Commission had a biased approach and
- 9 certain groups felt they were being picked upon. And
- really it's going to be critical that, as discussed
- earlier, to continue the momentum that's been
- established thus far with previous Commission staff so
- really kind of -- not really skip a beat.
- You know, in connection with the Speakers
- Bureau and desk-side briefings, it gives a way for the
- 16 Commission staff to really, I guess, communicate
- directly with those decision-makers, and really people
- who are really kind of seen as gatekeepers and who
- people look to for information, the media are a core
- component of that. Oftentimes people are more likely to
- read, you know, what they're seeing on the news, reading
- in the papers, et cetera.
- Our biggest objective is the fact we need to
- make sure what's being reported is accurate and it's not
- $^{25}$  like some reporter's personal slant that he or she has.

- We've definitely had some of those instances over the
- past year where we've had to tackle those head-on, and
- it's really been a combined effort on behalf of Off
- 4 Madison Ave. and the Commission to combat those. And
- we've had some, you know, many successes, but at the
- same time, we've had our challenges.
- And that's why it's important to stay on top of
- it and so right now it's going to be especially critical
- 9 moving forward, especially in an election year to have
- Todd, Michael, Genevra, et cetera, really seen as, you
- know, the leaders of the Clean Election Commission and,
- you know, in what the Ace embodies.
- MS. SMYTH: Like we discussed earlier,
- evaluation and research is a key component of any plan
- $^{15}$  in measuring the success of what your efforts are. We
- do recommend doing a pre-campaign evaluation, like I
- said earlier, in January of 2006. We want to evaluate
- how many more citizens we've impacted and, you know, the
- increased awareness in the state.
- But not only that, we want to dig a little bit
- deeper. You know, it's one thing to know how many
- people you're are reaching and you're increasing
- awareness, and we should be because we're putting a lot
- of efforts out there.
- What we want to move into and determine is,

- what do people think about the Clean Elections; what do
- they think about the Act; what do they think about the
- Commission; what do they know about it; and what are
- 4 their feelings towards it? Knowing those things will
- 5 help craft our future messages and key components of
- future plans.
- We also recommend, not only in January but also
- 8 a follow-up. We have a lot of efforts going out this
- year, increase in media, a strong drive in PR, and then
- the additional online component being a very, very
- $^{11}$  strong addition to this year's plan. We want to
- determine how those efforts were impacted on citizens.
- And following up, you know, if we asked those
- 14 pre-campaign evaluation questions about what their
- feelings are, then we can determine some of our
- successes and maybe challenges for the 2007 year in our
- post-election evaluation.
- We recommend that the studies also be conducted
- by the Behavior Research Center. They have conducted
- all the other ones and they're an outside company,
- non-biased party. And, you know, like I said, finding
- out this information will really help determine and
- craft key messages moving forward in the future.
- That's all we have. If you guys have any
- questions, we're happy to discuss.

- 1 CHAIRPERSON BUSCHING: Commissioner Jolley.
- 2 COMMISSIONER JOLLEY: I don't have a question
- but I have a recommendation on the grass-roots marketing
- when you were going to target perhaps distribution to
- 5 the cities and county libraries throughout the state.
- MS. SMYTH: We were told we can't actually to
- <sup>7</sup> the library.
- 8 COMMISSIONER BARDORF: No porn and no election.
- MR. LANG: Nothing dirty and nothing clean.
- 10 COMMISSIONER JOLLEY: It's not endorsing
- anyone, just giving out information. You can't go to
- 12 libraries?
- MR. LANG: There's no prohibition. What we
- found is there was some resistance by the library. It's
- anecdotal so it's still possible.
- MS. SMYTH: It's something to clearly rule out.
- 17 If it's a possibility, we would definitely want to check
- into it.
- MS. ORTIZ: Commissioner. Our candidate
- statement pamphlet goes to every library in the state.
- So that's one message that does get in there.
- COMMISSIONER JOLLEY: Oh, good.
- CHAIRPERSON BUSCHING: Other questions by
- 24 commissioners?
- I had a question on your Behavior Research

- 1 Center's study. With you having such variations in the
- amount of publicity going out during the year, I would
- $^{3}$  -- my natural reaction is it would make sense to be
- $^4$  consistent in the months that you do the research so
- that the research isn't influenced by highs and lows in
- the amount of media going out. And I know that the
- first -- between the first and the second research was
- 8 like 18 months, and now it's shortened down to 12
- 9 months. I mean, you're proposal is 12 months and then
- it's shortened down to 11 months, and I'm curious about
- $^{11}$  your thinking on that.
- MR. WENDELL: What our thinking was, was the
- fact that we wanted to -- we -- the BRC is likely to
- measure the awareness, we wanted to certainly coming off
- $^{15}$  a nonelection year for 2005, kind of measure, you know,
- kind of establish the benchmark where things were at
- right now and beginning of the calendar year for
- January. But more importantly, we really wanted to
- measure, you know, the understanding and valency towards
- 20 Clean Election Act. That's something the BRC has not
- done to date. It was more of an awareness state.
- I greatly appreciate your comment, like, the
- timing. We wanted to certainly, you know -- did in
- January of last year, do it again in January of now,
- and, you know, kind of measure at the end what happens

- during the course of the election cycle. That could be
- something that could get pushed back. It -- it is just
- right now our recommendation while things are still
- fresh come December '06.
- 5 CHAIRPERSON BUSCHING: To have the highest
- 6 level of awareness?
- MS. SMYTH: You do make a good point though.
- 8 It's a very good point. From an awareness perspective,
- you could really do an awareness perspective study at
- any point in time, whether you're doing messaging
- currently, or its been a while, or right after, because
- you're just measuring awareness.
- If people are aware, they're aware. And if
- we're putting out messages, we definitely want to
- $^{15}$  measure before we put them out and see where people are.
- And then after we put them out, it definitely tells us
- if we were effective with our messaging.
- That was the thought process. And previously
- there weren't as many elections with having it not be as
- important to have a direct follow-up. But if we are
- putting a large effort in all this, you know, messaging
- out there, we should follow up and see if it was
- effective.
- MR. WENDELL: And we also wanted to propose
- more open-ended questions for these survey participants

- to answer. A lot of them were closed-ended to date and
- $^2$  we wanted to glean more information from the 400 or so
- $^3$  people that are participating in these BRC surveys.
- 4 CHAIRPERSON BUSCHING: Commissioner Jolley?
- 5 COMMISSIONER JOLLEY: Yes. I have another
- question. Well, perhaps doing these questions by
- behavior study, does that help our efforts in trying to
- $^8$  get the public to help check off the box in the \$5
- 9 donation in doing their taxes, or does that work hand in
- hand, or something separate?
- MR. WENDELL: Yeah, would be something
- separate.
- 13 COMMISSIONER JOLLEY: Okay.
- 14 CHAIRPERSON BUSCHING: Other questions?
- Mr. Scaramazzo, you're still there,
- aren't you?
- 17 COMMISSIONER SCARAMAZZO: Yes. Still
- listening.
- 19 CHAIRPERSON BUSCHING: Good. Good. Good.
- Is there anyone from the public that
- wishes to speak to this matter? No.
- COMMISSIONER BARDORF: I just have one question
- on the budget.
- 24 CHAIRPERSON BUSCHING: Commissioner Bardorf.
- COMMISSIONER BARDORF: The monthly fees on the

- budget, is that the retainer that was referenced in the
- <sup>2</sup> materials?
- MR. WENDELL: Correct. And just -- actually,
- some of you are probably not aware of this, just because
- this is a very, like, day-to-day management perspective.
- We work with Paula and now Michael in terms of each
- month what the scope of activities are, what the
- 8 estimated, you know, time is going to be designated to
- 9 it, if there's a Commission meeting, enforcement
- meeting, if there's just other pro-active work that's
- going on, it certainly does ebb and flow.
- 12 That would be like the max so to speak. The
- last several months, we've actually been coming in
- several thousand dollars under budget.
- 15 COMMISSIONER BARDORF: Is it like an hourly
- <sup>16</sup> bill?
- MR. WENDELL: It's an hourly bill and we only
- $^{18}$  bill for the hours we spend. And we reconcile the
- 19 projected hours and then the actual at the end of the
- month.
- CHAIRPERSON BUSCHING: Could you talk about how
- this budget compares to last year and with respect to
- the various line items; and whether they're up, down,
- the same, whatever?
- MR. WENDELL: Certainly. I mean, in terms of

- for 2005, our -- like, our media spend came in around, I
- believe it was like \$350,000. That was a combination of
- the broadcast spot, the print, and also the direct mail.
- The direct-mail piece alone was \$150,000.
- And what we, you know, we've been talking with
- the Commission staff actually about rather than not
- doing a direct-mail piece in 2006, use those funds that
- were kind of earmarked for a direct-mail piece and
- 9 actually put them more into the media, whether it be
- broadcast, radio, or also the interactive marketing.
- In terms of, like, the monthly fees, that's
- pretty consistent. And certainly as we move forward,
- you know, with regard to working with Commission staff,
- it really depends on the number of flights we want to do
- $^{15}$  with TV, radio, and online. It's always with the
- 16 frequency and reach.
- We can scale these things back. We developed
- these proposals in terms of figures from the Commission
- staff as far as terms of budget and how they saw things
- mapping out from the coming year.
- CHAIRPERSON BUSCHING: And how does the total
- budget compare with 2005?
- MR. WENDELL: With 2005, it's approximately --
- because there's more media involved in 2006 -- it's
- approximately \$250,000 greater.

- 1 CHAIRPERSON BUSCHING: Mr. Lang, do you know
- what our limits are on this?
- MR. LANG: I can tell you -- I don't know. I'd
- $^4$  have to get back to you on the exact numbers. But, I
- 5 can tell you that we're well within out budget range
- 6 with what's permissible.
- MS. ORTIZ: 2005 was \$800,000 with the total
- 8 plan.
- 9 COMMISSIONER BARDORF: It's a percentage of our
- 10 \_\_
- MS. ORTIZ: 10 percent.
- MR. LANG: Of our total budget.
- 13 COMMISSIONER BARDORF: So, 24 million or a
- smaller number than that?
- MR. LANG: 10 percent can go to educational.
- MS. ORTIZ: But there can also be debates.
- 17 COMMISSIONER BARDORF: 10 percent of our fund
- balance or budget?
- MS. ORTIZ: Of our budget.
- CHAIRPERSON BUSCHING: Ms. McGee, would you
- $^{21}$  like to --
- MS. MCGEE: It's 10 percent of our expenditure
- cap which is basically close to 11 million. So we have
- $^{24}$  to spend at least 10 percent of that on voter education.
- COMMISSIONER BARDORF: Is there a cap on what

- we can spend on it?
- MS. MCGEE: No, not for voter education. For
- enforcement we do have a limit. But for voter education
- we have to at least spend 10 percent.
- 5 COMMISSIONER BARDORF: I wish we had budget
- like this in my house. We could spend 10 percent on
- $7 \quad \text{food.}$
- 8 CHAIRPERSON BUSCHING: Yeah.
- So, Ms. McGee, this is totally within the
- quidelines that we have?
- MS. MCGEE: That's correct, Chair.
- 12 CHAIRPERSON BUSCHING: Okay.
- 13 COMMISSIONER JOLLEY: I have another question.
- 14 CHAIRPERSON BUSCHING: Commissioner Jolley.
- 15 COMMISSIONER JOLLEY: Yes, on the budget again,
- I guess we should anticipate there would be an increase
- anyway because of the election year.
- MR. WENDELL: And, yes, that was -- that was
- taken into consideration as well. It's not going to be
- as significant in media increases because of also the
- $^{21}$  presidential election of 2004, where this year there are
- some with the governor running for re-election,
- secretary of state. There are some big races being a
- non-presidential election. The increases won't be as
- steep, but will be more than an off year.

- 1 COMMISSIONER BARDORF: Meaning increasing cost
- of air times?
- $^3$  MR. WENDELL: Just for the buys, yes.
- MS. SMYTH: So you know what happens, in
- 5 presidential elections the media has to allow the
- 6 presidential campaign to have any of their availability.
- <sup>7</sup> So that means their availability which they would have
- on nonelection years goes like this, so they charge like
- <sup>9</sup> this.
- 10 CHAIRPERSON BUSCHING: You touched upon the
- newsletter in the presentation. Could you explain more
- what your concept is? Is the content going to change or
- are you -- what are you anticipating in that regard?
- MR. WENDELL: I mean, the content, it will stay
- $^{15}$  much the same as now. It definitely used as an
- informational tool, you know, communication with, I
- $^{17}$  believe, the database has 400 contacts in it. It can be
- candidates or other interesting parties who are often on
- the Clean Election Website who are interested in
- receiving information on the various workshops,
- Commission meetings, new appointments to Commission
- staff.
- We've also covered some other topics as it
- $^{24}$  relates to some enforcement matters. And really as a
- way to, yet again, reaffirm our messages, communicate

- with those that are interested parties what was going
- on, and that way they can hear from the Commission, you
- know, our point of view to make sure that, you know,
- everything was consistent.
- I think what we would like to do is make sure
- that the e-newsletter is synergistic with, you know, the
- pro-active communications we were doing. Also, let's
- 8 say someone from the staff is doing a speaking
- 9 engagement at, you know, the Chamber of Commerce, as a
- way to invite other people to come out to hear he or she
- 11 speak.
- MS. SANTINA: Just to give a little bit of
- background on that topic. In 2004 the current e-mail
- monthly newsletter, it was something Off Madison did
- produce and went through the system and we were able to
- provide results. 2005 wasn't an election year, that
- kind of thing. It was taken in-house on the Commission,
- and they were sending it based on in-house
- functionality, if you will.
- In 2006, we're recommending to take it back,
- the actual send so we can provide reports to you and say
- how many people opened and where the clicks were on and
- where are the people going off that. I don't know if
- the in-house functionality allows for that kind of
- reporting.

- 1 The content would stay nearly the same. The
- layout the same. Just, so the actual send would have
- 3 some matrix to support it.
- 4 MR. WENDELL: And I would like to add the
- op-eds that we worked on, we could have those op-eds
- included in the e-newsletter in case they didn't see the
- <sup>7</sup> editorial ran in the Republic. Whether it be on
- independent expenditures or enforcement matters, what
- have you. And I have covered many topics over the past
- <sup>10</sup> nine months.
- 11 CHAIRPERSON BUSCHING: Is there any way -- or
- do you now get the e-mail addresses of people that have
- filed as candidates with the Secretary of State?
- MS. SANTINA: We do not currently.
- MR. WENDELL: Yeah, no.
- MS. SANTINA: Unless they have opted into the
- e-newsletter. I don't know if that's an option for
- purchase. There's quite a few spam laws out there about
- how you can use e-mail. So, in order to e-mail
- somebody, they need to say, "I would like to receive
- information from you." So that's why the opt-in on the
- Website allows us to have communication with that
- person. But as far as going to get a list outside of
- someone that said, "Yes, e-mail me," can be a little bit
- of an issue.

- 1 CHAIRPERSON BUSCHING: Yeah. Obviously, if
- we're going to provide the service of notifying the
- deadlines, it would be helpful if --
- MS. SANTINA: Yeah, that's right. They need to
- opt-in. One of the things that is acceptable is to send
- one e-mail -- if we can gather their names -- and opt-in
- from that point. So they have one chance to say yes and
- 8 that's covered by spam laws and then it's open
- 9 communication from there.
- MS. ORTIZ: Chair, our office gets that
- information. It's noted on the Application For
- 12 Certification when we get it from the Secretary of
- 13 State.
- 14 CHAIRPERSON BUSCHING: So, it's something to
- 15 consider?
- MS. ORTIZ: Yeah, we can incorporate it.
- 17 CHAIRPERSON BUSCHING: Our agenda item says,
- 18 "Presentation, consideration and possible approval of
- 2006 education plan." Do you have anything else to add?
- MR. WENDELL: No. We'd actually like to thank
- you for the opportunity to share this with you. We've
- been working with Michael and Todd and greatly
- appreciate this information opportunity. And any
- questions that you have, certainly your communication
- will come through one of them.

- 1 COMMISSIONER BARDORF: On that topic, do we
- need to hear from staff at all if they have any certain
- input since they're --
- 4 CHAIRPERSON BUSCHING: That's just what I'm
- 5 going to ask next.
- 6 Mr. Lang.
- MR. LANG: I have two comments but I think
- 8 Michael would also like to make some comments. My
- 9 comment is similarly that, you know, I came on board,
- this is all new to me, and they've been very helpful and
- 11 responsive.
- I frankly had some concerns and questions on
- the piece they had. I wanted to make a fairly
- $^{14}$  significant change to the message. I wanted to make it
- much more broad. I thought I was rather narrow. And
- they were completely responsive to that and took my sort
- of raw ideas -- which weren't very marketable -- and
- made it -- made it very presentable. So, they've been
- very responsive and cooperative and helpful.
- Michael, did you want to add anything?
- MR. BECKER: I want to add that I'm comfortable
- with the recommendation that Off Madison has provided.
- 23 Again, it is only a recommendation, so there's no action
- necessarily to be taken today by the Commission. And
- you as Commission members feel there's issues to be

- looked at, if you want to add or take something out, I'm
- more than happy to work with you to something you feel
- 3 comfortable and ready to move forward with.
- 4 CHAIRPERSON BUSCHING: Mr. Wendell, for the
- benefit of Commissioner Scaramazzo, maybe you could
- briefly tell him what the changes are in the revised
- draft that was passed out this morning which had been
- 8 sent out in our pockets.
- 9 MR. WENDELL: Yes. Actually, Meredith can talk
- a little bit more about that. The bulk of changes came
- 11 from the media which Meredith is better speaking to that
- point.
- MS. SMYTH: We had some discussions in the past
- week through some meetings when we sent over the draft
- $^{15}$  and things like that about budgeting, and so some flag
- times were tweaked from our original information that we
- sent over.
- Also looking into additional mediums such as
- outdoor billboards, and also Hispanic marketing is being
- researched now, also theater slides will also be looked
- $^{21}$  at in a media perspective. We didn't want to just say
- right off the guns, okay, we'll just make that
- recommendation, because we have a really big state here
- $^{24}$  and a lot of theatres.
- So, you know, there's some research to go into

- that, how many people are going there, how many people
- are seeing it, what kind, are we comparing apples to
- apples, you know, if we did this road versus this road.
- In the limited amount of time, we are researching and
- <sup>5</sup> looking into it, absolutely. But it didn't say as a
- recommendation, we recommend this, this, and this for
- <sup>7</sup> this potential medium, we added that in.
- 8 We also added in the tax information that was
- 9 missing from the first draft. Copy changes.
- MR. WENDELL: We also added on page four in
- terms of, like, the key message delivery, we added
- additional quotes of successful instances where the
- 13 Clean Election key messages were delivered by one of the
- spokespeople to a major media outlet. You will see in
- here there were some quotes in here from Chair Bushing,
- Todd Lang, Gene Lemon. Someone put here that while I
- was actually a spokesperson after Ms. Southard left; I
- $^{18}$  filled those shoes for a short period of time before Mr.
- 19 Becker arrived.
- MR. LANG: Thank God.
- CHAIRPERSON BUSCHING: Little did you know.
- MS. SMYTH: We also took out one of our online
- media recommendations for adding a page to the existing
- Websites for sponsors. We determined that making that
- recommendation right off the bat probably should come

- after site audits are done. There may be more critical
- things that should be tweaked or changed at that point.
- So, we removed that from recommendation.
- And other than that, like spacing, words,
- 5 things like that.
- MR. WENDELL: I mean, most importantly for
- 7 Commissioner Scaramazzo is the original media buy. The
- 8 overall budget was slightly over a million dollars, and
- 9 actually based on our meeting with Todd and Michael did
- scale things back. We were able to re-re-prioritized
- some of the efforts, hence the budget now stands at
- \$900,000.
- 13 COMMISSIONER SCARAMAZZO: Great. Thank you.
- 14 CHAIRPERSON BUSCHING: Okay. What's the
- pleasure of the Commission? Members ready to approve
- the education plan or are there changes that people want
- to see made or open it up for discussion?
- I'll start out for lack of discussion and say
- that from my own personal standpoint, I also have found
- Off Madison Ave. to be very good to work with, very
- responsive, always right on top of responding to media
- and getting things done and everything.
- I've liked the messages that they've put
- together. And I went through the proposal earlier this
- week and sent off a number of questions, and they've

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- addressed all of the questions, which is another
- indication of just how responsive they really are. And
- I'm delighted with what they're doing and I am
- supportive of the plan as it currently exists.
- Any other comments or questions? Commissioner
- 6 Jolley.
- 7 COMMISSIONER JOLLEY: Yes, I just have a
- 8 comment. I think that we should have something in place
- 9 since the election cycle begins in January and at this
- point we will not be meeting until January. So that's
- my recommendation.
- 12 CHAIRPERSON BUSCHING: Do you want to turn that
- into a motion?
- 14 COMMISSIONER JOLLEY: Yes, I will make -- or I
- $^{15}$  will move that we approve the 2006 education plan as
- presented by Off Madison Ave -- or the revised education
- plan.
- 18 CHAIRPERSON BUSCHING: Is there a second?
- 19 COMMISSIONER BARDORF: I'll second that.
- CHAIRPERSON BUSCHING: It's been moved and
- $^{21}$  seconded that we adopt the revised Off Madison education
- plan recommendation. Is there further discussion?
- If not, the Chair will call for the question,
- all in favor say "aye".
- (Chorus of ayes.)

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- 1 CHAIRPERSON BUSCHING: Opposed, nay? Chair
- votes aye. Motion carries.
- Thank you.
- MR. WENDELL: Thank you.
- MS. SMYTH: Thank you.
- 6 CHATRPERSON BUSCHING: Well done.
- 7 The next item is item number six,
- 8 consideration and the possible approval of substantive
- 9 policy statement regarding detail and campaign finance
- 10 reports.
- Mr. Lang.
- MR. LANG: Thank you, Madame Chair,
- Commissioners. This comes as a result of discussions
- I've had with the legislators. As you know, one of the
- issues that we've been dealing with enforcement is the
- question of detail in campaign reports when
- subcontractors are used. And while we believe that the
- statute is clear, 16-948(C), and the Rule
- $^{19}$  20-109(A)(1) -- and, in fact, we sent out a letter to
- clarify to make clear that there was no misunderstanding
- back in June or July of last year. So, it's
- well-covered, it's well-established. But based on my
- meeting with the legislators, they would like something
- official on the books, so when they get -- when they get
- their rule books, it has this in there.

- Again, I believe it's already covered under
- 948(C), but this lays it out very clearly and the gist
- of the statement is very similar to the letter we sent
- out last year, which is basically: You can use a
- 5 consultant, but if you do, you have to provide detail,
- because if you're using the public's money, the public
- has a right to know how it's being spent.
- 8 CHAIRPERSON BUSCHING: Okay. Mr. Lang, the
- enforcement matter that we have today is, one of them is
- Mr. Dial, and I noticed that in his he tried to argue
- that the rule wasn't clear and that -- and that he
- didn't directly deal with these services or these people
- that actually provided the services and everything.
- Do you feel comfortable that this policy
- statement would address his issues?
- MR. LANG: That's the intent.
- 17 CHAIRPERSON BUSCHING: Okay.
- MR. LANG: So I believe that that's what it
- will do. Frankly, I don't find his argument persuasive.
- 20 CHAIRPERSON BUSCHING: Okay.
- MR. LANG: And this is simply another
- opportunity for future participating candidates, and for
- future participating candidates to clearly understand.
- It's also in our training. It's in our PowerPoints.
- But, again, I thought why not make a substantial policy

- 1 statement.
- And the purpose of the policy statement is how
- are we going to explain the statutes and enforce the
- 4 rules? And that's exactly what it does.
- 5 COMMISSIONER BARDORF: Are these posted on our
- Website or how are these presented to candidates?
- MR. LANG: It's in the manual, the rule manual
- 8 and on the Website as well.
- 9 COMMISSIONER DETRICK: Madam Chair?
- 10 CHAIRPERSON BUSCHING: Commissioner Detrick.
- 11 COMMISSIONER DETRICK: I think this is an
- excellent policy statement. I -- we saw so much of
- this, so everything we can do to make certain that
- everybody understands what the requirements are is very,
- very important.
- So that being said, I move that we approve the
- Substantive Policy Statement No. 15 as presented to us
- $^{18}$  here.
- 19 COMMISSIONER BARDORF: Commissioner Detrick,
- would you mind if I suggested an amendment just to the
- wording of statement?
- 22 COMMISSIONER DETRICK: I'll expect nothing
- else.
- COMMISSIONER BARDORF: Sorry. It's so far --
- CHAIRPERSON BUSCHING: Do you want to withdraw

- 1 your motion before we do that?
- 2 COMMISSIONER DETRICK: Why don't I withdraw my
- 3 motion.
- 4 COMMISSIONER BARDORF: I'll make my suggestion
- and I'll be happy to second your motion. The only
- 6 concern I have is more to change the last sentence to
- more closely track the statute, because this with
- 8 "detail" gave me some pause because it felt like it went
- back to the problems we had in the first place.
- "The campaign finance report shall accurately
- reflect the recipients, that recipient's street address,
- the amount of subcontract payment, and the nature of
- goods or services provided by the subcontractor." So,
- simply to expand the definition of detail to track
- exactly what's in 948(C). Otherwise, I think it's an
- excellent idea and I'm more than happy to have anyone
- $^{17}$  respond.
- CHAIRPERSON BUSCHING: Would you read it again,
- 19 please?
- 20 COMMISSIONER BARDORF: "If however the
- consultant pays for goods and services to be provided by
- a subcontractor or different vendor, the campaign
- finance report shall accurately reflect the recipient
- and that recipient's address, the amount of the
- subcontract payment, and the nature of goods or services

- provided by the subcontractor."
- COMMISSIONER DETRICK: Madame Chair?
- 3 CHAIRPERSON BUSCHING: Commissioner Detrick.
- 4 COMMISSIONER DETRICK: Can we hear from the
- 5 Attorney General also as to the wording?
- 6 CHAIRPERSON BUSCHING: Ms. Varela.
- MS. VARELA: Yes. Well, I think it's a good
- idea, like Commissioner Bardorf said, to track the
- 9 language of the statute. I think it makes it a little
- bit more clear than what's here.
- 11 CHAIRPERSON BUSCHING: All right.
- 12 COMMISSIONER DETRICK: Well, Madame Chair, let
- me try again.
- 14 CHAIRPERSON BUSCHING: Okay. Sorry.
- 15 COMMISSIONER DETRICK: My motion was premature.
- I should have waited until we completed discussion.
- I move that we approve the proposed Substantive
- Policy Statement No. 15 with the amendment proposed by
- 19 Commissioner Bardorf.
- 20 CHAIRPERSON BUSCHING: Is there a second?
- COMMISSIONER SCARAMAZZO: I'll second that.
- CHAIRPERSON BUSCHING: It's been moved by
- 23 Commissioner Detrick and seconded by Commissioner
- Scaramazzo that we approve the Substantive Policy
- Statement No. 15 as amended by Commissioner Bardorf.

- Is there anyone from the public that wishes to
- speak to this matter?
- MS. RICHARDSON: Can I make a comment about the
- subcontractor address?
- 5 CHAIRPERSON BUSCHING: Yes.
- MS. RICHARDSON: My only concern with the
- <sup>7</sup> subcontractor address would be it would change the way
- we would train our candidates to include that detail in
- 9 the memo line. We ask them to include the name and
- amount of the subcontractor. So I wanted to address
- that before you approve it.
- 12 COMMISSIONER DETRICK: Madame Chair.
- What does that mean? What do you mean,
- it changes the way that you train them? Does that mean
- it's not possible to do?
- MS. RICHARDSON: We give them options, like
- that handout you approved. We give them options to
- include the address or not.
- 19 COMMISSIONER DETRICK: So that would not be an
- option if we require that; is that what you're saying?
- MS. RICHARDSON: Yes.
- 22 COMMISSIONER DETRICK: Does that pose problems
- that you see?
- MS. RICHARDSON: I don't think so. I just
- think we'd have to send out a letter to clarify.

- 1 CHAIRPERSON BUSCHING: I think --
- MR. LANG: We're happy to do that.
- MS. RICHARDSON: We're happy to do that. I
- just want to make everybody aware of what we're telling
- our candidates right now.
- 6 COMMISSIONER DETRICK: You don't believe that's
- an inappropriate burden that would be placed on the
- 8 candidates? It's not something that makes it too
- 9 difficult to deal with?
- MS. RICHARDSON: The way the campaign finance
- software is setup, they would have to enter that in as
- separate expenditure for each subcontractor instead of
- reporting as one single expenditure. It's possible. We
- $^{14}$  have to do a little bit more and clarify what kind of
- detail we want from our candidates.
- 16 COMMISSIONER DETRICK: I do have concern that
- we don't place too many burdens or our candidates. We
- do want them to participate and we do not want to make
- this difficult. So, I'm not sure that I want to go
- forward with my motion. I feel a bit uncomfortable.
- 21 COMMISSIONER BARDORF: If we deleted the issue
- of requiring the street address.
- MS. RICHARDSON: Right.
- 24 COMMISSIONER BARDORF: Cut it out of it.
- MS. RICHARDSON: The rest would be consistent.

- I think we do subcontractor name and amount. It might
- be easier for our option to just record the single
- <sup>3</sup> expenditure and the memo line list the break out.
- <sup>4</sup> Because the Secretary of State's Office increased the
- 5 character limit for the memo line just for that purpose,
- so the candidate can include that on the detail line
- <sup>7</sup> instead of having to break it out for separate
- 8 expenditure. So, makes it a little easier for the.
- 9 COMMISSIONER BARDORF: So, Diana is there any
- problem with us eliminating the address requirement?
- MS. VARELA: I'd prefer to go into executive
- session.
- 13 CHAIRPERSON BUSCHING: Is there a motion to go
- into executive session?
- 15 COMMISSIONER DETRICK: Madame Chair, first let
- me withdraw my motion because I'm a bit confused.
- 17 CHAIRPERSON BUSCHING: Commissioner Scaramazzo,
- are you willing to withdraw your second?
- 19 COMMISSIONER SCARAMAZZO: You bet.
- 20 COMMISSIONER BARDORF: I move we go into
- executive session for the purpose of obtaining legal
- <sup>22</sup> advice.
- COMMISSIONER JOLLEY: I'll second that.
- CHAIRPERSON BUSCHING: It's been moved and
- seconded by Commissioner Bardorf and seconded by

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     Commissioner Jolley that we go into executive session.
 2
     All in favor say "aye".
               (Chorus of ayes.)
               CHAIRPERSON BUSCHING: Opposed, nay? The Chair
                  The motion carries.
     votes aye.
               (Whereupon the Commission is in executive
     session from 10:50 a.m. until 11:07 a.m.)
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1 (Whereupon all members of the public are
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present and the Commission resumes in general session.)

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- 4 CHAIRPERSON BUSCHING: We'll go back into
- <sup>5</sup> regular session. The last motion we had was withdrawn
- before we went into executive session, so the slate is
- 7 clean.
- 8 Any discussion at this point?
- 9 COMMISSIONER BARDORF: Madame Chair, I would
- like to change my recommended edits to the proposed
- policy statement. Keep the first sentence the same, but
- then the second sentence I would change to state, "If
- however the consultant pays for goods and services to be
- provided by a subcontractor or different vendor, the
- campaign finance report shall include the level of
- detail" -- or, excuse me -- "shall include the same
- detail set forth in ARS section 16-948(C) for each
- subcontractor or vendor."
- 19 COMMISSIONER DETRICK: Is that a motion?
- 20 COMMISSIONER BARDORF: If there was no further
- $^{21}$  comment, I would move that we accept the Substantive
- Policy Statement No. 15 with those edits.
- 23 COMMISSIONER DETRICK: I'll second.
- CHAIRPERSON BUSCHING: It's been moved by
- <sup>25</sup> Commissioner Bardorf and seconded by Commissioner

- Detrick that we adopt Substantive Policy Statement No.
- $^2$  15 as proposed with the changes set forth by
- Commissioner Bardorf. Any further discussion?
- Any member of the public wishing to speak to
- 5 this matter with the changes?
- Okay. The Chair will call for the question,
- <sup>7</sup> all if favor say "aye".
- 8 (Chorus of ayes.)
- 9 CHAIRPERSON BUSCHING: Opposed, nay? The Chair
- votes aye. The motion carries.
- 11 Item number 7, reconsideration of approval of
- proposed rule changes to R2-20-109(B)(1), allowing
- statewide and legislative candidates to file an Excel
- spreadsheet containing the \$5 contributor's information
- $^{15}$  in lieu of inputting the \$5 contributor information to
- the campaign finance software.
- Mr. Lang, are you addressing this?
- MR. LANG: Yes, Madame Chair. Thank you.
- 19 Commissioners. This is not a reconsideration of the
- merits; this is simply a correction. Because of the
- $^{21}$  last meeting, the agenda referred to this rule as
- 22 affecting only statewide candidates. And, as you know,
- the substance of the rule is broader to the legislature.
- So this is an open meeting issue, so we're
- actually asking you to approve, appropriately, the rule

- change 109(B). And as you can see, on the agenda, item
- 7 today accurately reflects the nature of the rule
- <sup>3</sup> change.
- 4 CHAIRPERSON BUSCHING: Anyone from the public
- wish to speak to this matter?
- Any discussion or questions by the
- ommissioners? If not, the Chair will entertain a
- 8 motion.
- 9 COMMISSIONER BARDORF: Madame Chair, I move
- that we amend the proposed rule change to
- R2-20-109(B)(1) to allow statewide and legislative
- candidates to file an Excel spreadsheet containing the
- \$5 contributor's information in lieu of the \$5
- contributor's information into the \$5 campaign software.
- CHAIRPERSON BUSCHING: Is there a second?
- 16 COMMISSIONER SCARAMAZZO: I'll second that.
- 17 CHAIRPERSON BUSCHING: It's been moved by
- Commissioner Bardorf and seconded by Commissioner
- Scaramazzo that we approve the proposed rule change to
- include both statewide and legislative candidates in
- order to conform with the open meeting law requirements
- that was previously discussed. All in favor say "aye".
- (Chorus of ayes.)
- CHAIRPERSON BUSCHING: Opposed, nay? The Chair
- votes aye. Motion carries.

- 1 Item number 8, discussion and consideration of
- the final auditor general reports and Commission
- <sup>3</sup> reports.
- Mr. Lang.
- MR. LANG: Madame Chair and Commissioners, you
- have in your packet the final report by the auditor
- general on our procedures and our enforcement. And, as
- you know from the previous discussion of the prior
- 9 meeting of the preliminary reports, we had no great
- issue with any of the recommendations. We certainly
- appreciate all the good work and their suggestions, and
- we agreed to incorporate these or implement these
- suggested changes.
- 14 That recommendation has not changed. These
- final reports are not -- there's no substantive
- difference between the final reports and the initial
- reports. And so we would -- I'm not sure if Commission
- action is required, other than, say, we take the same
- position we've taken previously which is we appreciate
- $^{20}$  it and will try to implement their suggestions as much
- $^{21}$  as we can.
- 22 CHAIRPERSON BUSCHING: Thank you. Any
- questions of Mr. Lang?
- Okay. If not, since he indicates that no
- motion is necessary, we'll go to the next item.

- 1 Item number nine, discussion of Commission
- enforcement practices for 2006 election cycle. I asked
- this to be put on the agenda because I know there have
- been some issues from various people where we will do
- selective enforcement and priority of enforcement. So,
- I asked Mr. Lang to address that for us.
- If you would, please.
- MR. LANG: Thank you, Madame Chair,
- 9 Commissioners. I guess what I seek from you is feedback
- and constructive criticism and suggestions. What my
- $^{11}$  plan is -- I wasn't here for the 2004 enforcement
- cycle -- but, as you know, we had staff challenges and
- that sort of thing, but I do not intend to have this go
- around. We have Genevra Richardson in place and Michael
- Becker is in place, and I also intend to hire someone
- that can assist with enforcement.
- So my philosophy is to enforce every case that
- comes before us. Whether that means to the hilt and
- seek -- what is it -- seek no quarter, and be
- unreasonable? No. Obviously, in cases where there's no
- harm to opposing parties, no intent to violate the law,
- and no history of violations, we will seek to settle.
- That is my philosophy. If we can settle the case in an
- amicable fashion where both sides acknowledge there's a
- $^{25}$  violation and it's remedied in some fashion, it will be

- <sup>1</sup> fine.
- Stricter enforcement will be required where
- adversity affects the race through delayed matching
- funds or what have you. And my philosophy there is to
- 5 recommend stricter enforcement to the Commission.
- As for selective enforcement or not, my
- intention is to, certainly, quickly process every
- 8 complaint we get. As you know, unfortunately, we do get
- 9 frivolous complaints, and those will be a challenge, but
- we will process them. Part of that plan is to include
- $^{11}$  -- have all the staff working on it. And my goal is to
- not require any outside consultants, but I also tell you
- that if we find ourselves falling behind, I would want
- to hire outside consultants, whether it be Gene Lemon or
- someone else, whatever it takes to quickly process these
- complaints.
- 17 Internal complaints will depend on how quickly
- we get a second staff person up to speed, because
- there's no way that Genevra Richardson and the rest of
- us can review every campaign finance report for
- violations until we get extra staff. It's -- it simply
- would be impossible, especially with the gubernatorial
- reports, enormous as they are.
- So my philosophy there would be to review every
- $^{25}$  complaint we get and also to do spot checks as much as

- possible. And to enforce any trigger report violations
- or anything of the like. That's the plan.
- I'd love to hear your feedback, or your
- 4 concerns, or what have you.
- 5 COMMISSIONER DETRICK: Madame Chair.
- 6 CHAIRPERSON BUSCHING: Commissioner Detrick.
- COMMISSIONER DETRICK: Sounds like a plan. It
- 8 sounds like a good plan. And I think one of the lessons
- <sup>9</sup> that we've learned throughout the years is that we have
- to have rapid responses. So, it does take a heck of a
- $^{11}$  lot of energy on the staff to look at everything and,
- you know, to complete the review items, and to
- anticipate issues. And I think Todd is putting --
- placing himself in a position to do that and having the
- right kind of staff, having sufficient staff, knowing
- when to go out to get additional staffing, or
- consultants, or whatever is just absolutely essential to
- having a smooth process.
- We all know that -- although we like to have no
- complaints or no wrongdoing or frivolous complaints, it
- $^{21}$  just happens. And so it sounds like a good plan to me.
- MR. LANG: May I?
- 23 CHAIRPERSON BUSCHING: Uh-huh.
- MR. LANG: I should also mention, a big part of
- our philosophy -- Genevra, Michael, and I already and

- Paula and Colleen, we are all working on this, is
- improved increased communication with candidates, giving
- them a heads up whenever possible, talking to them about
- 4 the situation, without of course violating any
- 5 ex-particulates that we have. So, that's a big part of
- our philosophy as well.
- Our goal is to have less enforcement and the
- way to do that is not by not doing our job, but
- 9 communicating the rules and communicating the
- requirements as much as possible.
- In 2002 there was criticism because we went
- after so many nonparticipating candidates. That's
- because they were all violating the trigger report
- $^{14}$  requirements. It wasn't because we had an agenda. So
- if we do our job, the nonparticipating candidates will
- know they have to do their reports every day and the end
- result will be they'll be happy because we won't be
- doing enforcement and we'll be happy because they won't
- be violating any trigger report requirements.
- 20 COMMISSIONER BARDORF: Madame Chair. One
- $^{21}$  thing, you know, that I like in your plan and what I was
- going to say is that we don't want, you know, like you
- said, the goal is to have nobody violating. I can't
- imagine anyone intentionally does it. I'm sure it's
- $^{25}$  just the accounting nightmare that can arise from all of

- <sup>1</sup> this.
- But I think it's important that we have a goal
- of addressing every case. Because obviously this is
- 4 politics and people are constantly suggesting that we're
- not blind when we pursue enforcement. So, I think it's
- important to have a policy of pursuing every case. Our
- 7 charge is to enforce. And not that it gives us any
- pleasure and we want to go after people, but when there
- <sup>9</sup> are issues, I think everybody should be treated the
- same. So I think a goal of across-the-board enforcement
- 11 rather than selective enforcement is the bet way to make
- sure that the people understand that our intention is to
- $^{13}$  be fair.
- MR. LANG: In response to that, fair assessment
- settlements are on a case-by-case basis but the same
- criteria will be used in all cases, rather for
- settlement or enforcement. I agree with you 100
- percent.
- 19 CHAIRPERSON BUSCHING: And I agree totally too.
- One of the reasons that -- well, there were a number of
- reasons that I put this on the agenda, but one of the
- reasons I put this on the agenda is that having gone to
- the COGEL conference in the past, there had been
- speakers there that talked about how you -- staff in
- these circumstances get so busy during an election with

- seeing if there's enough funding or rather should be
- matching funding or all of that, that they don't have
- time to really pursue enforcement matters. And that
- 4 rather than do an enforcement matter and not investigate
- it thoroughly and just try to get it out there and get
- it resolved, some of the speakers that I heard had
- indicated that you're much better off setting the
- 8 enforcement matter aside during the election period and
- <sup>9</sup> then allowing the time afterwards to do a thorough
- investigation rather than a haphazard investigation
- during the election cycle.
- Now, I fully realize that this can cut both
- ways. I mean, we've seen situations where candidates
- wanted to get their violations or alleged violations
- resolved to clear their name, if you will, which is, you
- know, a very admiral goal. And also seen situations
- where an attempt to clear their name, we've actually
- almost overlooked violations and resolved things, when
- on hindsight and further investigation, we discovered
- there was a lot more there that we should have been
- looking at.
- And so I'm -- I'm concerned that we're -- and I
- know Commissioner Scaramazzo this was one of your issues
- that you wanted to address is that, how are we going to
- deal with this? What is our guidance to staff on, you

- 1 know, do we want to get these things resolved quickly
- and clear the candidate's name, or do we want to be
- deliberate or make sure that we have full
- investigations, you know.
- 5 There's a delicate balance there and I'd like
- to know from other Commission members, you know, do you
- weigh in favor of quickly resolving complaints or do you
- weigh in favor of a more deliberative approach when you
- 9 don't have time for both?
- 10 Commissioner Jolley.
- 11 COMMISSIONER JOLLEY: Chairperson Busching,
- what happens when you're weighing on something and you
- got to reimburse a candidate or give them matching
- $^{14}$  funds, and you put something off? I mean it can be a
- very critical issue for some candidates.
- 16 CHAIRPERSON BUSCHING: Exactly.
- 17 COMMISSIONER JOLLEY: So.
- 18 CHAIRPERSON BUSCHING: And I think that there's
- no question that the matching funds issue has to be
- primary, because that certainly goes to what can be
- $^{21}$  spent during the election period. And if they don't
- have the funds to spend, well, it's too late. Whereas
- enforcement, you know, may effect our campaign, but may
- not effect our campaign. I quess, so --
- COMMISSIONER DETRICK: Well, Madame Chair, I

- think a lot of this goes back to what Todd said earlier
- which is there has to be a strong focus on educating
- those participating in the program and those who don't
- 4 participate in the program about what the requirements
- are, so we can eliminate some of the more minor issues.
- 6 And then that will allow the Commission more time to
- $^7$  spend on the true violations. So I think that it does
- go back to education.
- 9 But I do believe from a candidate's
- perspective, we heard over and over again that it takes
- $^{11}$  too long to resolve the issues. So, whenever we can, I
- think it's important to try to resolve complaints and
- get compliance and let people get on about the election
- process instead of having this diversion to some kind of
- $^{15}$  a campaign violation.
- 16 CHAIRPERSON BUSCHING: Commissioner Scaramazzo,
- do you have any input?
- 18 COMMISSIONER SCARAMAZZO: I'm listening to the
- comments and certainly concur with what's been said.
- 20 And I think that anything we can do on the positive side
- on the, you know, any of the educational type of issues
- that we can do. And I'm looking for Todd and the staff
- to be able to, you know, continue on the path that I've
- heard them express, so that we can, you know, minimize
- $^{25}$  the amount of investigations that we have.

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- But, at the same time, if and when those do
- occur, I'm just all in favor of not -- not expediting
- for expediency sake but go ahead and do a thorough job
- and not have things languishing for a year out, and hold
- ourselves up to the criticism where the candidates,
- 6 potential candidates or elected candidates, basically
- are sitting there after the fact saying we drug our feet
- 8 and use that as a basis then to say there's some kind of
- 9 selective enforcement going on.
- So, I think the more we can do upfront, the
- more -- or the easier it will make it on the candidates
- and on the Commission also, and on the staff. So, I
- like what I'm hearing.
- 14 CHAIRPERSON BUSCHING: Okay. Thank you. Any
- other questions or comments by members of the
- 16 Commission?
- 17 Is there anyone from the public that wishes to
- speak to this matter? No.
- Okay. Then do you have some guidance Mr.
- Lang?
- MR. LANG: I do. I do. Thank you.
- CHAIRPERSON BUSCHING: Good. All right.
- MR. LANG: Do a good job, I think.
- COMMISSIONER BARDORF: Yeah, don't make a
- mistake.

- 1 CHAIRPERSON BUSCHING: Yeah. And since there's
- nothing for us to take any action on that, we'll move to
- item number 10, discussion and possible action on the
- following enforcement matters, Item A, MUR 04-0043,
- 5 Peggy Toomey Hammann. Discussion and possible action
- 6 regarding designating Commission representative for
- <sup>7</sup> purposes of informal settlement conference by Peggy
- 8 Toomey Hammann.
- 9 Mr. Lang, are you handling this?
- MR. LANG: Thank you, Madame Chair, I am. Ms.
- Richardson will be handling the other enforcement
- matter.
- This is a rather simple process. We received
- an e-mail on October 27th -- actually, received it on
- November 10th. Yeah, I received it on November 10th by
- Peggy Toomey Hammann requesting a settlement conference.
- $^{17}$  And I told her we would try to do it as quickly as
- possible. As you know, we have 15 days from the date of
- 19 request to do that so it brings us right into
- Thanksgiving. So, hopefully do it sooner rather than
- $^{21}$  later. And we need to designate preferably a
- 22 Commissioner to do the settlement conference.
- Do you want to participate?
- MS. VARELA: Yeah.
- 25 CHAIRPERSON BUSCHING: Is Ms. Hammann local

- these days or do we have an idea where she's residing?
- MS. RICHARDSON: My understanding is she's in
- $^3$  Page right now.
- 4 MR. LANG: So, she's local to Commissioner
- 5 Scaramazzo.
- That was a setup.
- 7 COMMISSIONER BARDORF: We moved her to Page.
- 8 COMMISSIONER SCARAMAZZO: I didn't hear that.
- 9 CHAIRPERSON BUSCHING: The comment was that
- she's local to Page and so --
- 11 COMMISSIONER SCARAMAZZO: I think that's a
- 12 rumor.
- 13 CHAIRPERSON BUSCHING: In keeping with much of
- our prior practice, would Commissioner Scaramazzo --
- $^{15}$  because she allegedly is located in Page -- would you be
- willing to be the designated Commission representative
- on this?
- 18 COMMISSIONER SCARAMAZZO: Yes, I would.
- 19 CHAIRPERSON BUSCHING: Okay. Mr. Lang, you had
- something else?
- MR. LANG: I'm sorry, Madame Chair. Just to
- make sure, Commissioner Scaramazzo is it possible for
- Diana Varela to join you by phone as the attorney for
- the Commission?
- 25 COMMISSIONER SCARAMAZZO: Certainly.

- MR. LANG: Why don't you get in contact with
- our staff and we'll set that up for you?
- COMMISSIONER SCARAMAZZO: That sounds good.
- 4 CHAIRPERSON BUSCHING: Let's have a motion
- <sup>5</sup> first. Is there a --
- 6 COMMISSIONER DETRICK: Madame Chair.
- 7 CHAIRPERSON BUSCHING: Commissioner Detrick.
- 8 COMMISSIONER DETRICK: I move that we designate
- 9 Commissioner Scaramazzo to be the Commission
- representative for the purpose of the informal
- settlement conference of Peggy Toomey Hammann in MUR
- 04-0043
- 13 COMMISSIONER BARDORF: Second.
- 14 CHAIRPERSON BUSCHING: It's been moved by
- Commission Detrick and seconded by Commissioner Bardorf
- that Commissioner Scaramazzo be designated the
- 17 Commission representative with respect to MUR 04-0043.
- Any further discussion?
- 19 If not, the Chair will call for the question,
- all in favor say "aye".
- (Chorus of ayes.)
- CHAIRPERSON BUSCHING: That was pretty quiet.
- COMMISSIONER SCARAMAZZO: Yeah, that was an "I
- think".
- CHAIRPERSON BUSCHING: Chair votes aye. The

- <sup>1</sup> motion carries.
- Item 10B, MUR 04-0077, Jeff Dial. Reason to
- believe recommendation.
- Ms. Richardson.
- MS. RICHARDSON: Good morning, Commissioners.
- I just want to present to you the internally generated
- 7 complaint and reason to believe recommendation from Mr.
- 8 Gene Lemon. We were in the process of looking into the
- 9 fixed asset purchases that turned up on the audit report
- that the Commission had approved and filed an internally
- generated complaint. Mr. Dial had responded to that
- complaint and in that process we found other things on
- the campaign finance report that we felt needed
- $^{14}$  attention. In particular, the expenses that were made
- $^{15}$  to Mr. Constantine Querard for campaign literature that
- did not include the detail we require under ARS
- 16-948 (C). So, we would like to recommend the
- Commission to find reason to believe -- to require Mr.
- Dial to come into compliance.
- CHAIRPERSON BUSCHING: Okay. Any questions of
- Ms. Richardson?
- Is there anyone from the public that wishes to
- speak to this matter?
- Any discussion by members of the Commission?
- If not, the Chair will entertain a motion.  $^{25}$

- 1 Commissioner Jolley.
- 2 COMMISSIONER JOLLEY: Commissioner or
- $^3$  Chairperson Busching, in the matter of MUR 04-007 Mr.
- 4 Jeff Dial, participating candidate for State
- 5 Representative District 20, that I move that the
- 6 Commission find reason to believe that there's a
- violation of the reporting requirements.
- 8 CHAIRPERSON BUSCHING: Okay. Is there a
- 9 second?
- 10 COMMISSIONER BARDORF: Second.
- 11 CHAIRPERSON BUSCHING: It's been moved by
- 12 Commissioner Jolley and seconded by Commissioner Bardorf
- that we find reason to believe a violation has occurred
- in MUR 04-0077, Jeff Dial.
- Any further discussion? If not, the Chair will
- call for the question, all in favor say "aye".
- 17 (Chorus of ayes.)
- 18 CHAIRPERSON BUSCHING: Nay? Chair votes aye.
- 19 Motion carries.
- Item number 11, legal report from Assistant
- Attorney General Diana Varela, update on office holder
- expense account rule.
- MS. VARELA: Okay. My understanding is I don't
- really have an update on the rule itself, just an
- update. I know that the Commission had requested an

- 1 Attorney General opinion. There has not been a request
- submitted to the Attorney General's Office. We had
- waited for Todd to come on board, so things are sort of
- 4 at the status quo right now.
- 5 CHAIRPERSON BUSCHING: Okay.
- 6 COMMISSIONER BARDORF: And that was the request
- that had sort of subparts, right?
- 8 Was that the one that had four parts or
- 9 something like that?
- 10 CHAIRPERSON BUSCHING: Uh-huh.
- 11 COMMISSIONER BARDORF: Is this the first you're
- hearing about it, Todd?
- MR. LANG: No.
- MS. VARELA: I don't remember the subparts, but
- <sup>15</sup> I actually would advise we go into executive session
- because I would like to provide more information, legal
- advice, on this.
- 18 COMMISSIONER BARDORF: Madame Chair, I move
- that we go into executive session for the purpose of
- receiving legal advice.
- 21 COMMISSIONER JOLLEY: I second that.
- CHAIRPERSON BUSCHING: It's been moved by
- Commissioner Bardorf and seconded by Commissioner Jolley
- that we go into executive session for the purpose of
- obtaining legal advise. All in favor signify by saying

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1
     "aye".
 2
               (Chorus of ayes.)
              CHAIRPERSON BUSCHING: Opposed, nay? Chair
     votes aye. Motion carries.
 5
               (Whereupon the Commission is in executive
     session from 11:32 p.m. until 11:50 p.m.)
 8
               (Whereupon all members of the public are
10
     present and the Commission resumes in general session.)
11
12
              CHAIRPERSON BUSCHING: We're back in regular
13
              We're still on item number 11, legal report
     from the Assistant Attorney General Diana Varela, update
     on office holder expense account rule.
15
16
              I want to note for the record, Commissioner
17
     Scaramazzo had to sign off the telephone call as he had
18
     another engagement.
19
              Do we have any further discussion on this?
20
     Okay. No discussion.
21
                    Thank you.
22
              MS. VARELA: You're welcome.
23
              CHAIRPERSON BUSCHING:
                                      Item number -- maybe I
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to speak to this before we move on? Okay.

Is there anyone from the public that wishes

24

25

should ask.

- 1 Item number 12, call for public comment. This
- is the time for consideration and discussion of comments
- $^3$  and complaints from the public. Action taken as a
- 4 result of public comment will be limited to directing
- staff to study the matter or rescheduling the matter for
- further consideration and decision at a later date or
- 7 responding to criticism.
- 8 Anyone from the public wish to speak?
- If not, item 13, adjournment. I'll entertain a
- motion.
- 11 COMMISSIONER DETRICK: So moved.
- 12 COMMISSIONER JOLLEY: I'll second that.
- 13 CHAIRPERSON BUSCHING: It's been moved by
- 14 Commissioner Detrick and seconded by Commissioner Jolley
- that we adjourn.  $^{15}$
- All in favor signify by saying "aye".
- 17 (Chorus of ayes.)
- CHAIRPERSON BUSCHING: Opposed, nay? Chair
- votes aye. Motion carries.
- The meeting is adjourned.
- 21
- (Whereupon the proceeding concluded at 11:52
- <sup>23</sup> a.m.)
- 24
- 25